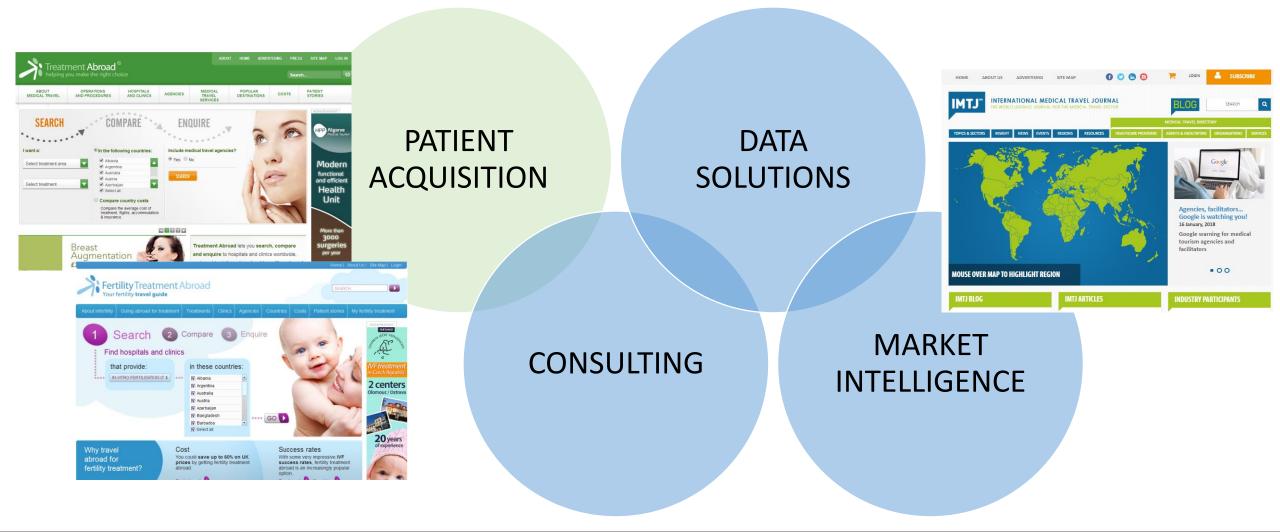


KRAKOW, POLAND 23 OCTOBER 2018

Keith Pollard Executive Chairman, LaingBuisson International Editor in Chief, International Medical Travel Journal



LAINGBUISSON





AN INTERNATIONAL BUSINESS





OBJECTIVES FOR TODAY

• IMPROVE YOUR UNDERSTANDING OF THE MARKET







SHARE KNOWLEDGE AND EXPERIENCE

INCREASE YOUR CHANCES OF SUCCESS





SESSION 1 MEDICAL TRAVEL THE GLOBAL PICTURE

SESSION 2 CREATING A UNIQUE VALUE PROPOSITION





SESSION 1 MEDICAL TRAVEL THE GLOBAL PICTURE



MEDICAL TRAVEL

PAST

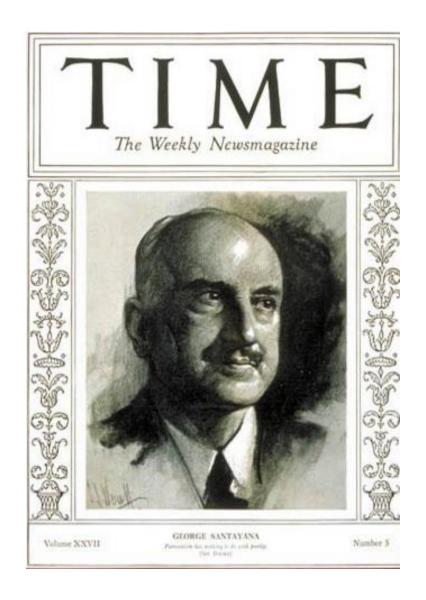
PRESENT

FUTURE



"Those who do not remember the past are condemned to repeat it."

George Santayana, The Life of Reason, 1905





THE MEDICAL TOURISM "GOLD **RUSH**"



Bulgaria Cayman Islands Jamaica **Costa Rica** Croatia **Cyprus Czech Republic Estonia Ethiopia France** Germany Hungary India Indonesia Iran

Italy Korea Latvia Lithuania Luxembourg Malaysia Malta **Mauritius** Mexico **Philippines Poland Portugal**

Romania Slovakia Slovenia Spain **Thailan Turkey UAE** Etc... Etc...



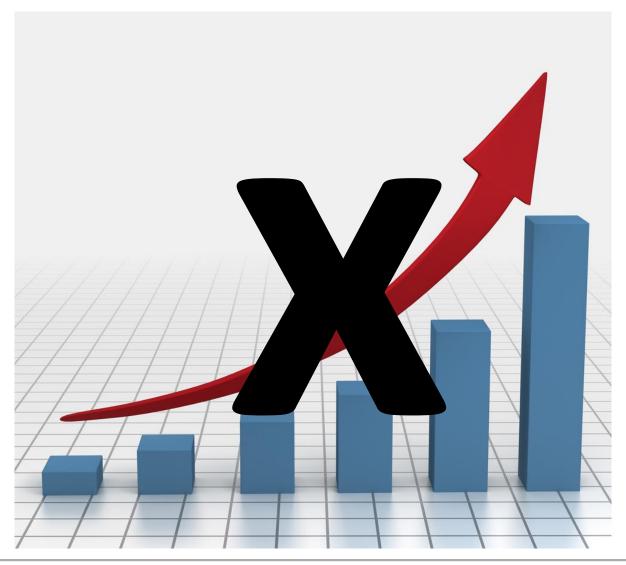
BELIEVING THE HYPE!

"An estimated 11 million health care consumers pumped US\$438.6 billion into local and national economies overseas this year alone – that's 14 per cent of the world's tourism dollars."

"...according to the Medical Tourism Association (MTA)."

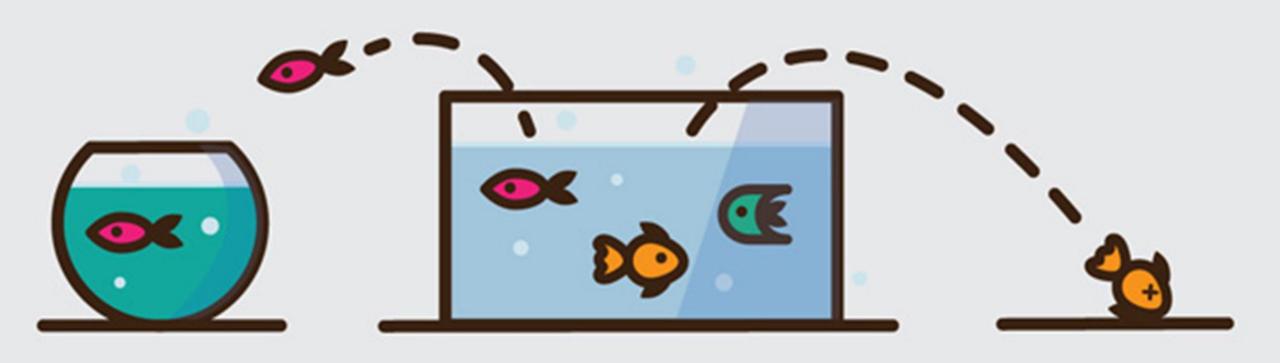


EXPONENTIAL GROWTH?





HIGH CHURN RATE













THE MARKET... HOW BIG IS IT?

\$5 BILLION? \$38 BILLION? \$65 BILLION? \$100 BILLION? \$400 BILLION?





THE HONEST ANSWER

NO ONE KNOWS!





WHY?

BECAUSE

NO AGREED DEFINITION

 DIFFERENT WAYS OF COUNTING





WHO IS A MEDICAL TOURIST?







AYMAN From Qatar went to Boston for heart surgery, funded by his government.





MATILDA
From Sweden,
made two visits
to Poland for
dental implants.





BILL AND SUE
Went from the
UK to Czech
Republic for IVF





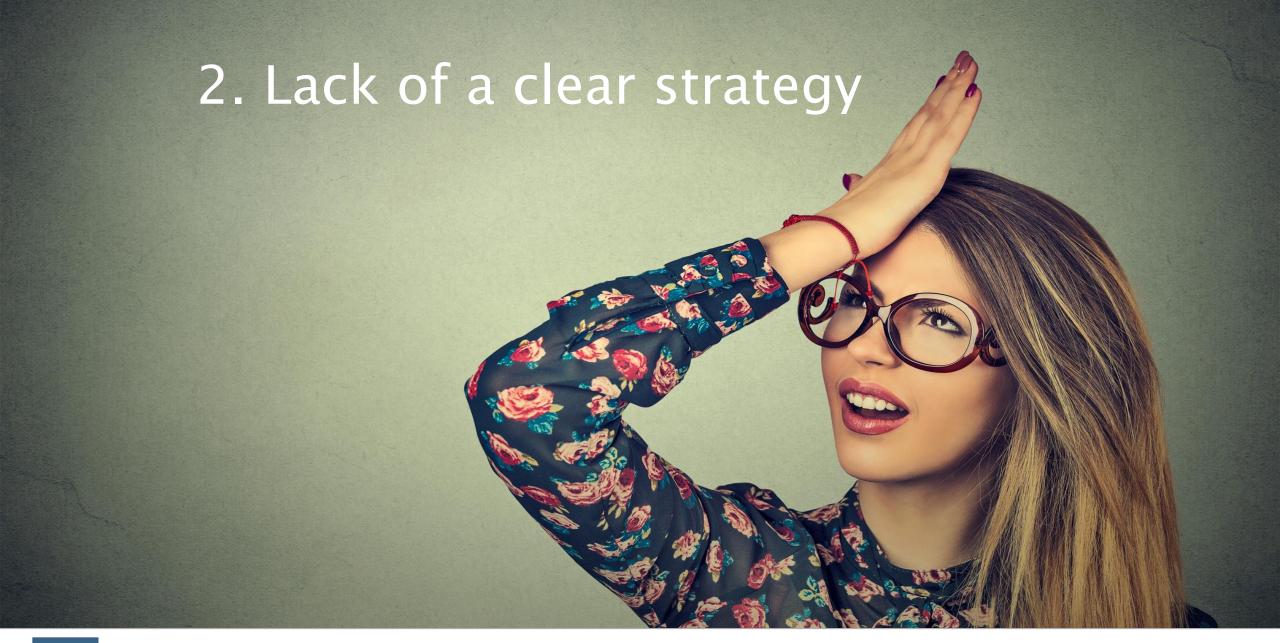
ADA From Germany, Broke her leg, on holiday in Morocco





Went to a health and wellness spa in Hungary





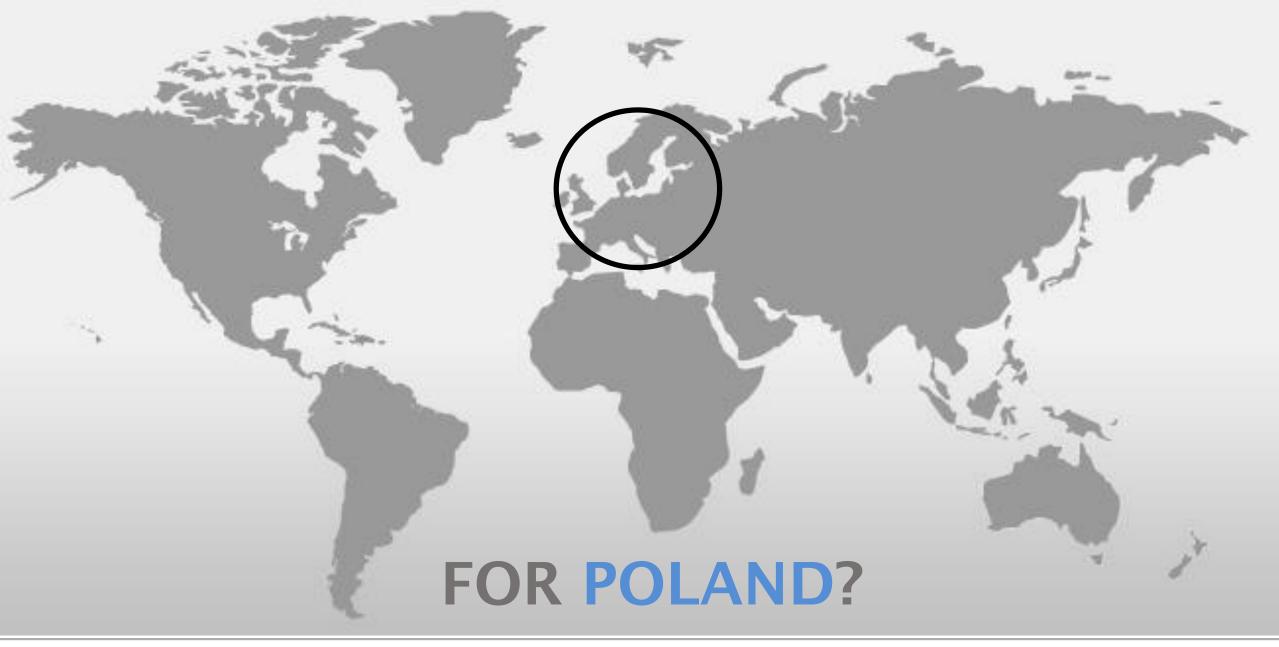














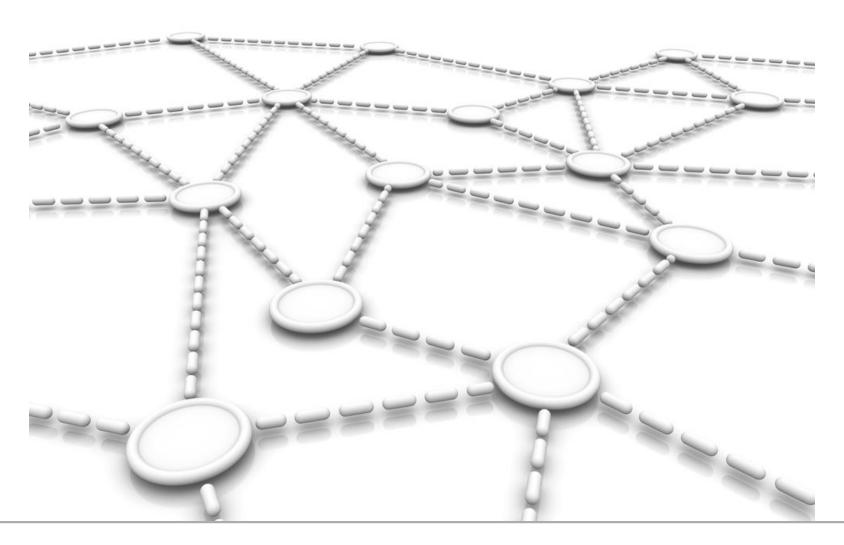
"I DON'T KNOW THE KEY TO SUCCESS...

BUT THE KEY TO
FAILURE IS TRYING TO
PLEASE EVERYBODY"



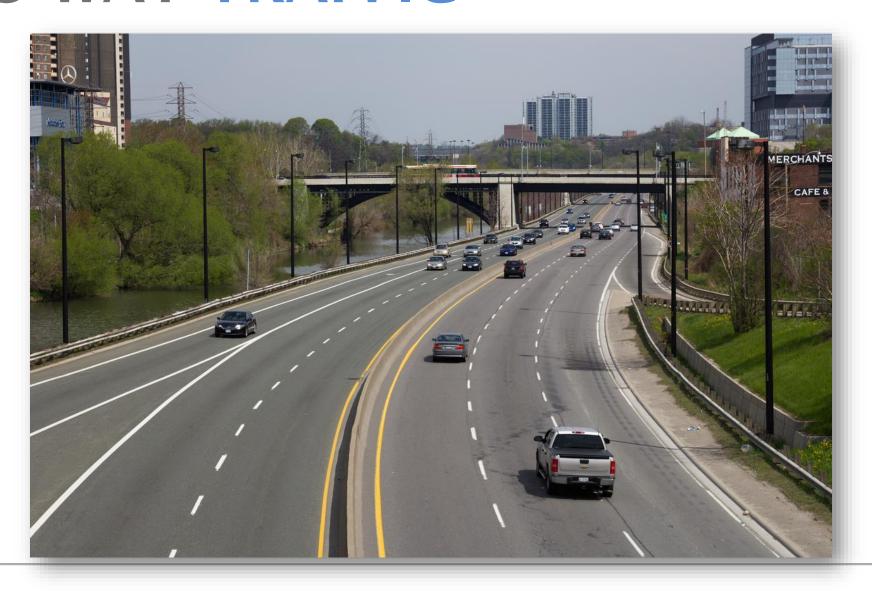


THE MEDICAL TOURISM MARKET





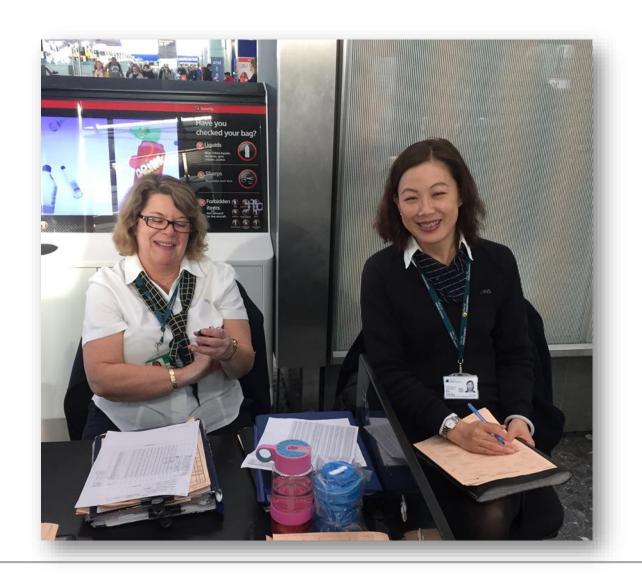
TWO WAY TRAFFIC





UK MEDICAL TOURISTS

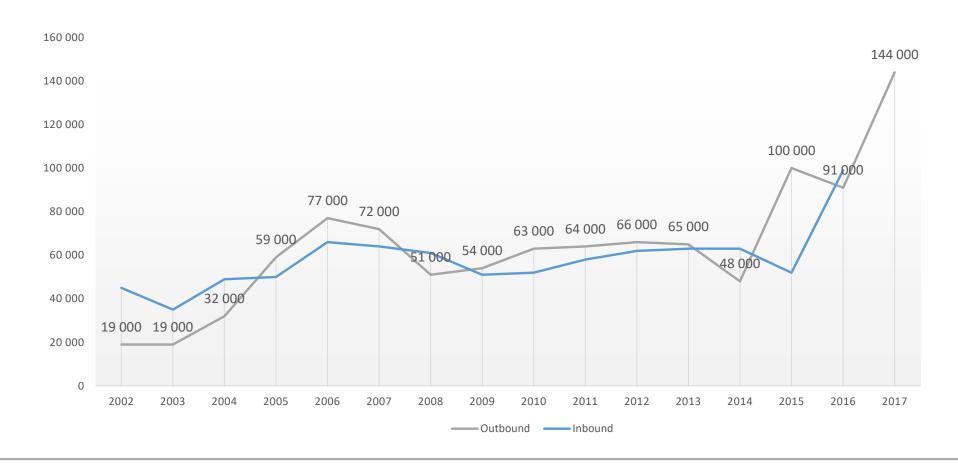
- INTERNATIONAL PASSENGER SURVEY
- 1 IN 20 TRAVELLERS





UK-MEDICAL TRAVELLERS

UK medical tourists: IPS data









EXAMPLE: THE CHANGING NATURE OF MEDICAL TRAVEL IN THE GCC

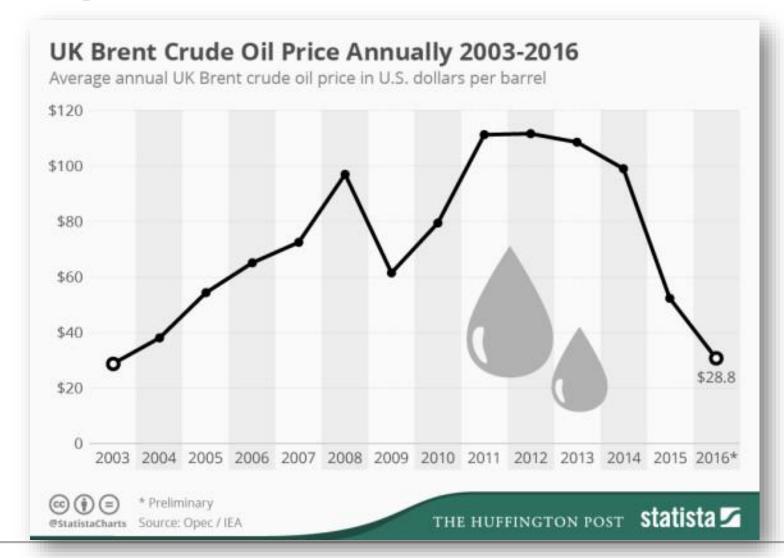








OIL PRICE





GCC: MARKET CHANGE

OIL PRICE FALL $\rightarrow \rightarrow \rightarrow$

- 1.REDUCED GOVERNMENT SPEND
- 2.COMPULSORY HEALTH INSURANCE
- 3.LOCAL INVESTMENT IN HOSPITALS





OMAN



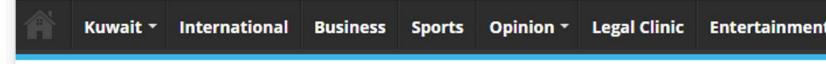


KUWAIT



Linden U.S. University Fair Study in the USA





OVERSEAS TREATMENT CASES DOWN BY 80PC

2 weeks ago

KUWAIT CITY, Sept 20, (KUNA): The Health Ministry revealed Wednesday that the number of Kuwaitis seeking medical treatment abroad down by 80 percent in first quarter of 2017. The ministry revealed that the number of cases was at 2,927 cases compared to the same period in 2016, which was at 13,352 cases. Meanwhile, this retreat was attributed to Health Ministry's strict measures to inspect each medical case and determine whether treatment abroad was necessary.





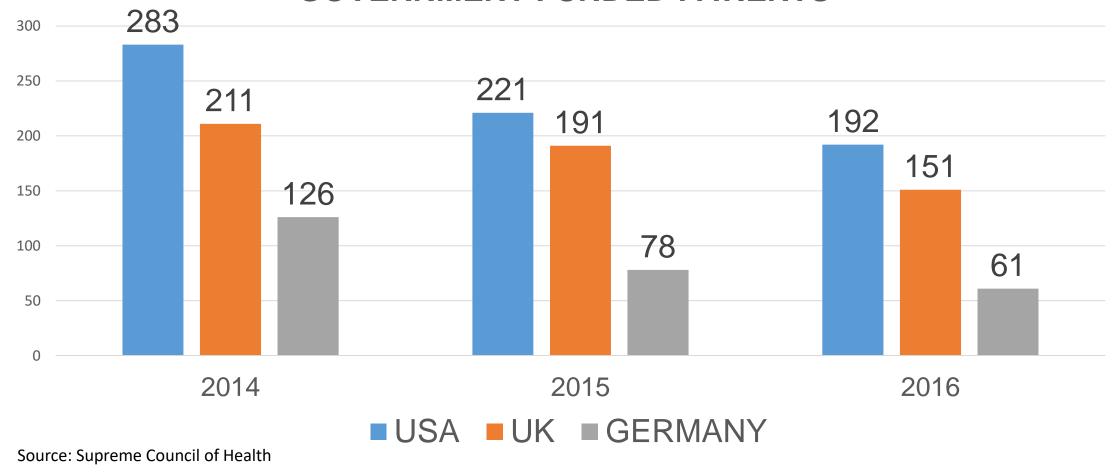






QATAR

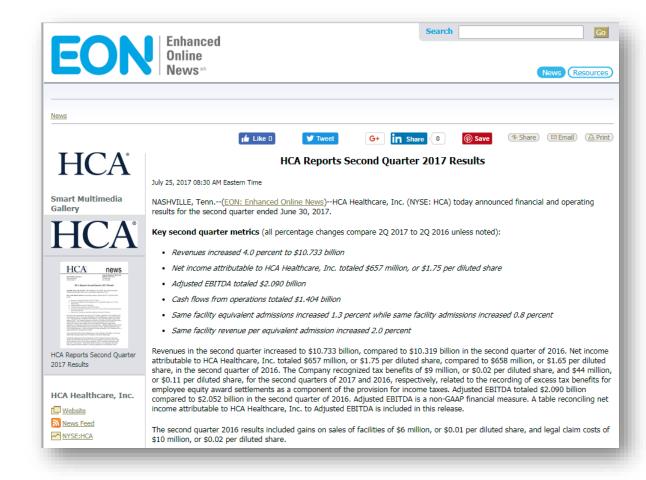
GOVERNMENT FUNDED PATIENTS





IMPACT OF CHANGE: UK

"Admissions from the Middle East, an important part of HCA's London business, were down 33% in the second quarter."

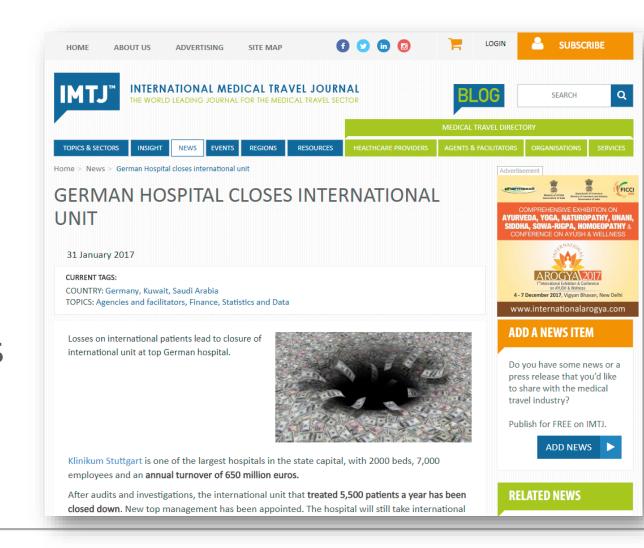




IMPACT OF CHANGE: GERMANY

"Klinikum Stuttgart,...
the international unit that
treated 5,500 patients a year,
has been closed down."

"For a Kuwaiti contract the unit was due 7.1 million euros and has only had 5.4 million."

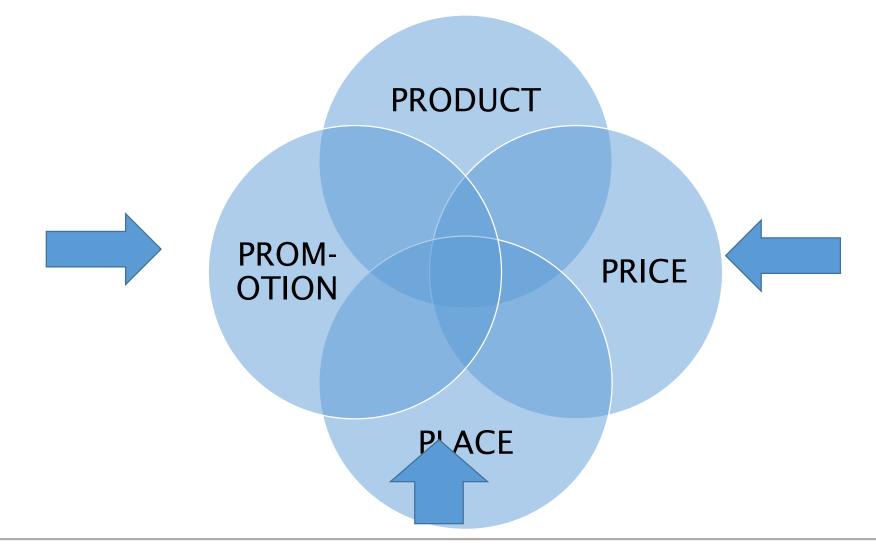






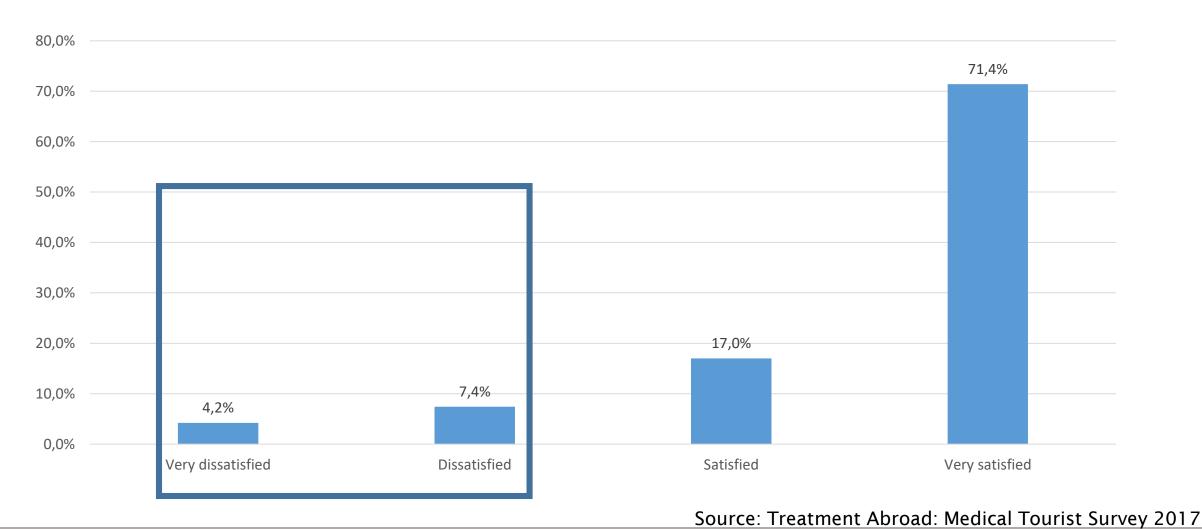


THE FOUR "P"S OF MARKETING





PATIENT (DIS)SATISFACTION





LaingBuisson

AND THIS... IS WHAT HAPPENS





REMOVE RISK AND UNCERTAINTY

"MEDICAL TRAVEL IS A DECISION OF LAST RESORT"









THE FOUR P'S

WHAT DO I SELL WHERE DO
I SELL IT

PRODUCT

PLACE

PRICE

PROMOTION

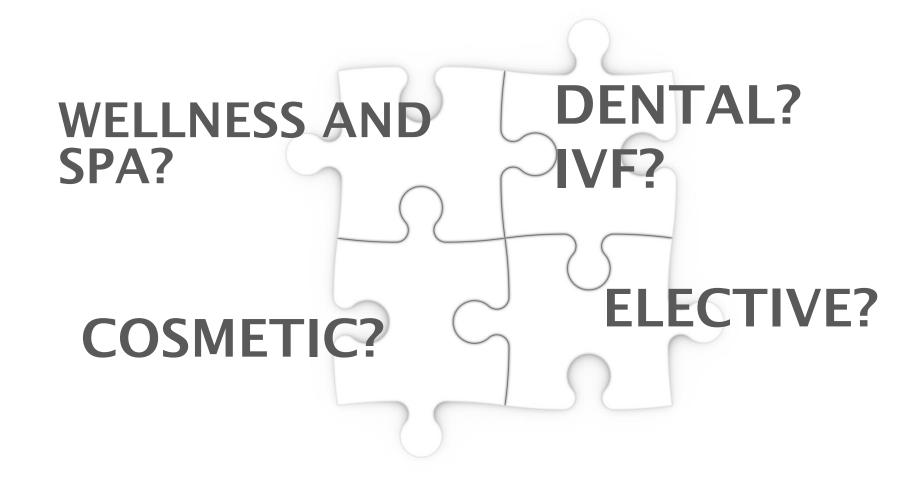
HOW MUCH?

MESSAGE





WHAT DO WE SELL?



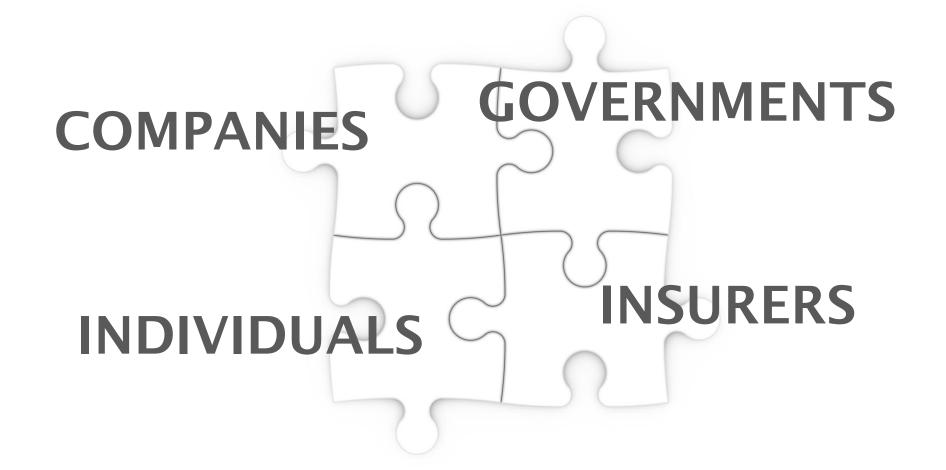


WHERE DO WE SELL?





WHO ARE OUR CUSTOMERS?





WHAT IS THE RIGHT MESSAGE?



